

Agenda

EXAMINATION OF THE BUDGET AND MEDIUM TERM PLAN (MTP) TASK & FINISH GROUP

Date: Wednesday 20 January 2010

Time: 9.00 am

Venue: Mezzanine Room 2, County Hall, Aylesbury

| Agenda Item | Time | Page No |
|---|----------------|----------------|
| 4 DEPUTY LEADER OF THE COUNCIL: BILL CHAPPLE Context: Will the proposed budget for 2010/11 and the medium-term plan for subsequent years enable the Council to continue to provide the level of services expected by Buckinghamshire residents? | 10.30am | 1 - 8 |

Issues to be addressed with each Cabinet Member will include:

1. The impact of service reductions and efficiency savings
2. The impact of a possible prolonged economic downturn
3. The balance of statutory and discretionary service provision
4. The effect on service delivery of forthcoming reductions in staff due to Transformation
5. The potential for reducing vacant posts and/or reducing use of agency staff
6. Major corporate risks affecting services within the portfolio
7. Performance outturn for 2009/10 and the implications for 2010/11
8. The adequacy of the capital programme

Background Papers:-

Appendix 1: Revenue Budgets

- a) Recommended Revenue Budgets 2010/11 – 2013/14 and 2009/10 approved budget
- b) Detailed breakdown of Council's revenue budget in each year
- c) Detailed analysis (for Deputy Leader's portfolio) highlighting the key items that make up the totals for increased income, efficiencies,



INVESTOR IN PEOPLE



service reductions and service developments.

Appendix 2: Capital Budgets – not applicable

Appendix 3: Quarter 2 Risk Information – not applicable

Appendix 4: Quarter 2 Performance Information (to follow)

5 SUMMARISE FINDINGS

11.30am

*For further information please contact: Clare Gray on 01296 383610
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Members

Mrs P Birchley
Mr M Brand
Mr A Busby
Mr T Butcher

Mr P Hardy (C)
Mr N Hussain
Mr D Polhill
Mr P Rogerson

APPENDIX 1a: Buckinghamshire County Council's Recommended Revenue Budgets 2010/11 - 2013/14 and 2009/10 approved budget

| Portfolio | Service | Notes | 2009/10 Approved Budget | | Budget 2010/11 | | Budget 2011/12 | | Budget 2012/13 | | Budget 2013/14 | |
|-----------------------------------|--|-------|-------------------------|---------------|----------------|---------------|----------------|---------------|----------------|---------------|----------------|---------------|
| | | | £000s | % of Total | £000s | % of Total | £000s | % of Total | £000s | % of Total | £000s change | % change |
| Adults and Families | Commissioning & Service Improvement | | 4,485 | 1.5% | 9,787 | 3.1% | 9,791 | 3.2% | 9,916 | 3.3% | 10,046 | 3.3% |
| | Mental Health | | 6,952 | 2.3% | 6,862 | 2.2% | 6,723 | 2.2% | 6,810 | 2.3% | 6,912 | 2.3% |
| | Older People's Services | | 40,814 | 13.6% | 40,517 | 12.9% | 39,454 | 12.9% | 38,680 | 13.0% | 39,057 | 12.9% |
| | OPMH | | 7,090 | 2.4% | 7,059 | 2.2% | 6,883 | 2.3% | 6,933 | 2.3% | 7,013 | 2.3% |
| | Physical & Sensory Disabilities | | 13,908 | 4.6% | 13,897 | 4.4% | 13,651 | 4.5% | 13,614 | 4.6% | 13,803 | 4.6% |
| | Learning & Disability | | 29,290 | 9.7% | 29,789 | 9.5% | 29,027 | 9.5% | 28,270 | 9.5% | 28,065 | 9.3% |
| | Culture & Learning | | 9,618 | 3.2% | 8,902 | 2.8% | 8,901 | 2.9% | 8,742 | 2.9% | 8,921 | 3.0% |
| | | | 112,158 | 37.3% | 116,813 | 37.2% | 114,430 | 37.5% | 112,965 | 37.9% | 113,817 | 37.7% |
| Children & Young People | LA Achievement & Learning | | 15,039 | 5.0% | 14,397 | 4.6% | 14,426 | 4.7% | 14,361 | 4.8% | 14,586 | 4.8% |
| | LA Commissioning & Business Improve | | 14,761 | 4.9% | 12,860 | 4.1% | 12,795 | 4.2% | 12,940 | 4.3% | 13,063 | 4.3% |
| | LA Safeguarding | | 27,569 | 9.2% | 29,825 | 9.5% | 30,213 | 9.9% | 30,714 | 10.3% | 31,241 | 10.4% |
| | DSG Achievement & Learning | 1 | 266,535 | 88.5% | 275,739 | 87.7% | 279,249 | 91.6% | 282,948 | 95.0% | 286,698 | 95.0% |
| | DSG Commissioning & Business Improv | 1 | 15,563 | 5.2% | 16,424 | 5.2% | 16,580 | 5.4% | 16,747 | 5.6% | 16,916 | 5.6% |
| | DSG Grant Funding | 1 | (284,351) | -94.5% | (294,439) | -93.7% | (298,091) | -97.8% | (301,936) | -101.3% | (305,834) | -101.3% |
| | | | 55,117 | 18.3% | 54,806 | 17.4% | 55,172 | 18.1% | 55,774 | 18.7% | 56,670 | 18.8% |
| Deputy Leader | Policy, Performance and Comms | | 1,486 | 0.5% | 903 | 0.3% | 867 | 0.3% | 873 | 0.3% | 878 | 0.3% |
| | Legal and Democratic | | 1,449 | 0.5% | 1,503 | 0.5% | 1,483 | 0.5% | 1,498 | 0.5% | 1,513 | 0.5% |
| | Planning, Environment and Development | | 104 | 0.0% | 146 | 0.0% | 147 | 0.0% | 147 | 0.0% | 148 | 0.0% |
| | Localities and Safer Communities | | 5,825 | 1.9% | 5,360 | 1.7% | 5,420 | 1.8% | 5,402 | 1.8% | 5,467 | 1.8% |
| | | | 8,864 | 2.9% | 7,912 | 2.5% | 7,917 | 2.6% | 7,920 | 2.7% | 8,006 | 2.8% |
| Leader | Policy, Performance and Comms | | 3,251 | 1.1% | 3,218 | 1.0% | 3,273 | 1.1% | 3,313 | 1.1% | 3,357 | 1.1% |
| | | | 3,251 | 1.1% | 3,218 | 1.0% | 3,273 | 1.1% | 3,313 | 1.1% | 3,357 | 1.1% |
| Planning and Environment | Planning, Environment and Development | | 19,869 | 6.6% | 21,248 | 6.8% | 22,988 | 7.5% | 24,942 | 8.4% | 26,051 | 8.6% |
| | | | 19,869 | 6.6% | 21,248 | 6.8% | 22,988 | 7.5% | 24,942 | 8.4% | 26,051 | 8.6% |
| Resources | Customer Contact | | 1,824 | 0.6% | 2,162 | 0.7% | 2,177 | 0.7% | 2,200 | 0.7% | 2,226 | 0.7% |
| | Finance & Procurement | | 7,615 | 2.5% | 7,258 | 2.3% | 7,183 | 2.4% | 7,308 | 2.5% | 7,418 | 2.5% |
| | Service Transformation | | 5,434 | 1.8% | 7,536 | 2.4% | 8,871 | 2.9% | 5,860 | 2.0% | 5,950 | 2.0% |
| | Human Resources | | 2,893 | 1.0% | 3,118 | 1.0% | 3,076 | 1.0% | 3,136 | 1.1% | 3,194 | 1.1% |
| | Legal and Democratic | | 867 | 0.3% | 857 | 0.3% | 842 | 0.3% | 843 | 0.3% | 854 | 0.3% |
| | Planning, Environment and Development | | 6,184 | 2.1% | 5,745 | 1.8% | 5,645 | 1.9% | 5,574 | 1.9% | 5,675 | 1.9% |
| | Localities and Safer Communities | | 149 | 0.0% | 144 | 0.0% | 143 | 0.0% | 139 | 0.0% | 141 | 0.0% |
| | | | | 24,966 | 15.8% | 26,820 | 15.6% | 27,937 | 15.0% | 25,060 | 15.3% | 25,458 |
| Transportation | Client Transport | | 20,680 | 6.9% | 20,138 | 6.4% | 20,002 | 6.6% | 19,896 | 6.7% | 19,850 | 6.7% |
| | Planning, Environment and Development | | 1,317 | 0.4% | 1,187 | 0.4% | 1,200 | 0.4% | 1,216 | 0.4% | 1,235 | 0.4% |
| | Transport | | 25,643 | 8.5% | 25,556 | 8.1% | 24,081 | 7.9% | 24,977 | 8.4% | 26,273 | 8.8% |
| | | | 47,640 | 15.8% | 46,881 | 14.9% | 45,283 | 14.9% | 46,089 | 15.5% | 47,358 | 15.7% |
| Total Portfolio Net Budget | | | 271,865 | 90.3% | 277,698 | 88.3% | 277,000 | 90.9% | 276,063 | 92.6% | 280,717 | 93.0% |
| Below the Line | Treasury Management and Capital Financing | | 25,111 | 8.3% | 28,495 | 9.1% | 32,034 | 10.5% | 33,578 | 11.3% | 31,784 | 10.5% |
| | Other Below the Line Including Contingency | | 5,887 | 2.0% | 5,649 | 1.8% | (3,161) | -1.0% | (12,860) | -4.3% | (10,705) | -3.5% |
| | | | 30,998 | 10.3% | 34,144 | 10.9% | 28,873 | 9.5% | 20,718 | 7.0% | 21,079 | 7.0% |
| Total Net Operating Budget | | | 302,863 | 100.6% | 311,842 | 99.2% | 305,873 | 100.3% | 296,781 | 99.6% | 301,796 | 100.0% |
| Use of Reserves | Planned expenditure on New Ways of Working | 4 | 0 | 0.0% | 3,750 | 1.2% | 0 | 0.0% | 0 | 0.0% | 0 | 0.0% |
| | Use of Earmarked reserves | | (1,805) | -0.6% | (1,270) | -0.4% | (1,000) | -0.3% | 1,200 | 0.4% | 0 | 0.0% |
| | | | (1,805) | -0.6% | 2,480 | 0.8% | (1,000) | -0.3% | 1,200 | 0.4% | 0 | 0.0% |
| Net Budget Requirement | | | 301,058 | 100.0% | 314,322 | 100.0% | 304,873 | 100.0% | 297,981 | 100.0% | 301,796 | 100.0% |

Financed by:

| | | | | | | | | | | | |
|---------------------------------------|---|------------------|---------------|------------------|---------------|------------------|---------------|------------------|---------------|------------------|---------------|
| Formula Grant (RSG & NNDR) | 2 | (58,732) | 19.5% | (59,552) | 19.2% | (53,652) | 17.4% | (50,671) | 16.4% | (47,690) | 15.3% |
| Area Based Grant (ABG) | 2 | (18,651) | 6.2% | (23,734) | 7.6% | (21,361) | 6.9% | (20,174) | 6.5% | (18,987) | 6.1% |
| Net Surplus on Council Tax Collection | | (847) | 0.3% | 0 | 0.0% | 0 | 0.0% | 0 | 0.0% | 0 | 0.0% |
| Council Tax | 3 | (222,828) | 74.0% | (227,286) | 73.2% | (232,968) | 75.6% | (238,793) | 77.1% | (244,762) | 78.6% |
| Total Financing | | (301,058) | 100.0% | (310,572) | 100.0% | (307,981) | 100.0% | (309,638) | 100.0% | (311,439) | 100.0% |
| Over/(Under) allocated Budget | | 0 | 0.0% | 3,750 | -1.2% | (3,108) | 1.0% | (11,657) | 3.8% | (9,643) | 3.1% |

Impact on General Fund Balance:

| | | | | | | | | | | | |
|--|---|----------|-------------|----------|---------------|----------|---------------|----------|---------------|----------|---------------|
| Planned use of GF Balance to support New Ways of Working | 4 | 0 | 0.0% | (3,750) | 100.0% | 0 | 0.0% | 0 | 0.0% | 0 | 0.0% |
| Other Contribution to / (Use of) General Fund | 4 | 0 | 0.0% | 0 | 0.0% | 3,108 | 100.0% | 11,657 | 100.0% | 9,643 | 100.0% |
| Balanced Budget | | 0 | 0.0% | 0 | 100.0% | 0 | 100.0% | 0 | 100.0% | 0 | 100.0% |

2009/10 budgets have been re-based to give a like for like comparison.

General

- 1 DSG = Dedicated Schools Grant. DSG budgets broadly net to zero with a £2m element used to fund elements of Council works chargeable to DSG
- 2 RSG = Revenue Support Grant; NNDR = National Non Domestic Rates: 2010/11 levels informed by CSR 07; 2011/12 levels assume 10% drop on 2010/11base; future years assum additional 5% drops on the 2010/11 base. Similar assumptions have been made for levels of ABG.
- 3 This table currently assumes an increase in Council Tax of 2.0% in 2010/11 and 2.5% from then on.
- 4 The £3.750m reflects the agreed use of general fund balance for the new ways of working programme.
- 5 Work is ongoing to clarify full revenue and capital impact of the Waste Deal. The above figures reflect the original MTP assumptions and may need amendment

| APPENDIX 1b | | | | | | | | | | | 2010-11 | |
|---|--|----------------|--------------------|--------------|-------------------|------------------|--------------------|--------------------|----------------------|----------------|-----------------------|--|
| Portfolio | Service | Base Budget | Budget Adjustments | Inflation | Committed Expend. | Increased Income | Efficiency Savings | Service Reductions | Service Developments | Grand Total | FTE Changes (In Year) | |
| CAB1 Cabinet - Adults and Families | MTP-5EA Commissioning & Service Improvement | 4,485 | -65 | 63 | 5 | 5,545 | -86 | -160 | 0 | 9,787 | -3.0 | |
| | MTP-5EEA Mental Health | 6,952 | 0 | 145 | 31 | -43 | -139 | -85 | 0 | 6,862 | 0.0 | |
| | MTP-5EEE Older People's Services | 40,814 | 382 | 966 | 120 | -640 | -825 | -1,230 | 930 | 40,517 | -2.5 | |
| | MTP-5EEH OPMH | 7,090 | 52 | 194 | -3 | -68 | -33 | -174 | 0 | 7,059 | 0.0 | |
| | MTP-5EEM Physical & Sensory Disabilities | 13,908 | -29 | 290 | -1 | 86 | -34 | -587 | 265 | 13,897 | 0.0 | |
| | MTP-5EES Learning & Disability | 29,290 | 41 | 839 | 29 | -414 | -870 | 0 | 873 | 29,789 | 0.0 | |
| | MTP-5EL Culture & Learning | 9,618 | -66 | 99 | 212 | 92 | -370 | -703 | 20 | 8,902 | -27.1 | |
| CAB1 Cabinet - Adults and Families Total | | 112,158 | 315 | 2,596 | 393 | 4,557 | -2,357 | -2,939 | 2,088 | 116,812 | -32.6 | |
| CAB2 Cabinet - Children & Young People | MTP-5CAA LA Achievement & Learning | 15,039 | -193 | 46 | 114 | -40 | -313 | -256 | 0 | 14,397 | -0.4 | |
| | MTP-5CAC LA Commissioning & Business Improvement | 14,761 | -727 | 247 | 81 | -191 | -383 | -929 | 0 | 12,859 | -2.0 | |
| | MTP-5CAS LA Safeguarding | 27,569 | 1,773 | 312 | 1,284 | -683 | -534 | -34 | 138 | 29,825 | 9.0 | |
| | MTP-5CGA DSG Achievement & Learning | 266,421 | -345 | 448 | 9,237 | -22 | 0 | 0 | 0 | 275,739 | 0.0 | |
| | MTP-5CGC DSG Commissioning & Business | 15,678 | 350 | 23 | 443 | 0 | -70 | 0 | 0 | 16,424 | 0.0 | |
| | MTP-5CGG DSG Grant Funding | -284,351 | 0 | 0 | -10,088 | 0 | 0 | 0 | 0 | -294,439 | 0.0 | |
| CAB2 Cabinet - Children & Young People Total | | 55,117 | 858 | 1,077 | 1,071 | -937 | -1,300 | -1,219 | 138 | 54,805 | 6.6 | |
| CAB4 Cabinet - Deputy Leader | CAB4-5HL Localities & Safer Communities | 5,825 | -300 | 11 | -34 | -6 | -9 | -167 | 40 | 5,360 | -1.0 | |
| | CAB4-5HP Planning, Environment & Development | 104 | 35 | 0 | 7 | 0 | 0 | 0 | 0 | 146 | 0.0 | |
| | CAB4-5TL Legal & Democratic | 1,449 | 0 | 2 | 52 | 0 | 0 | 0 | 0 | 1,503 | 0.0 | |
| | CAB4-5VP Policy, Performance & Comms | 1,486 | -459 | 0 | 8 | -9 | -58 | -65 | 0 | 903 | 0.0 | |
| CAB4 Cabinet - Deputy Leader Total | 8,864 | -725 | 14 | 33 | -15 | -67 | -232 | 40 | 7,912 | -1.0 | | |
| CAB5 Cabinet - Leader | CAB5-5VP Policy, Performance & Comms | 3,251 | 0 | 1 | 22 | 0 | -10 | -46 | 0 | 3,218 | 0.0 | |
| CAB5 Cabinet - Leader Total | | 3,251 | 0 | 1 | 22 | 0 | -10 | -46 | 0 | 3,218 | 0.0 | |
| CAB6 Cabinet - Planning & Environment | CAB6-5HP Planning, Environment & Development | 19,869 | 0 | 10 | 2,527 | -74 | -1,120 | -184 | 223 | 21,251 | 0.0 | |
| CAB6 Cabinet - Planning & Environment Total | | 19,869 | 0 | 10 | 2,527 | -74 | -1,120 | -184 | 223 | 21,251 | 0.0 | |
| CAB7 Cabinet - Resources | CAB7-5HL Localities & Safer Communities | 149 | 0 | 0 | 3 | 0 | -4 | -3 | 0 | 145 | 0.0 | |
| | CAB7-5HP Planning, Environment & Development | 6,184 | -35 | 84 | -13 | -12 | -300 | -164 | 0 | 5,744 | 0.0 | |
| | CAB7-5TL Legal & Democratic | 867 | 0 | 19 | 0 | 0 | -17 | -12 | 0 | 857 | 0.0 | |
| | MTP-5TA Customer Contact | 1,824 | 369 | 1 | 0 | 0 | -53 | 0 | 21 | 2,162 | 0.0 | |
| | MTP-5TF Finance & Procurement | 7,615 | 0 | 24 | 128 | -41 | -454 | -14 | 0 | 7,258 | -6.0 | |
| | MTP-5TT Service Transformation | 5,434 | 272 | 66 | 2,133 | -77 | -88 | -205 | 0 | 7,536 | -6.4 | |
| | MTP-5VH Human Resources | 2,893 | 378 | 6 | 33 | -18 | -205 | -99 | 130 | 3,118 | -4.5 | |
| CAB7 Cabinet - Resources Total | | 24,966 | 984 | 201 | 2,284 | -148 | -1,121 | -497 | 151 | 26,820 | -16.9 | |
| CAB8 Cabinet - Transportation | CAB8-5HH Transport | 25,643 | -277 | 1,048 | 1,530 | -453 | -1,371 | -764 | 200 | 25,556 | -8.0 | |
| | CAB8-5HP Planning, Environment & Development | 1,317 | 0 | 9 | -77 | 9 | 0 | -71 | 0 | 1,187 | 0.0 | |
| | CAB8-5HX Client Transport | 20,680 | 11 | 646 | 0 | -54 | -1,059 | -87 | 0 | 20,138 | 0.0 | |
| CAB8 Cabinet - Transportation Total | | 47,640 | -266 | 1,703 | 1,453 | -498 | -2,430 | -922 | 200 | 46,881 | -8.0 | |
| Total Portfolio Net Budget | | 271,865 | 1,168 | 5,602 | 7,783 | 2,885 | -8,404 | -6,039 | 2,840 | 277,699 | -51.9 | |

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| APPENDIX 1b | | | | | | | | | | | 2011-12 | |
|---|--|----------------|--------------------|--------------|-------------------|------------------|--------------------|--------------------|----------------------|----------------|-----------------------|--|
| Portfolio | Service | Base Budget | Budget Adjustments | Inflation | Committed Expend. | Increased Income | Efficiency Savings | Service Reductions | Service Developments | Grand Total | FTE Changes (In Year) | |
| CAB1 Cabinet - Adults and Families | MTP-5EA Commissioning & Service Improvement | 9,787 | 0 | 107 | -5 | 0 | -29 | -70 | 0 | 9,791 | -3.0 | |
| | MTP-5EEA Mental Health | 6,862 | 0 | 76 | -1 | -19 | -100 | -95 | 0 | 6,723 | 0.0 | |
| | MTP-5EEE Older People's Services | 40,517 | 0 | 430 | -9 | -344 | -842 | -1,228 | 930 | 39,454 | 0.0 | |
| | MTP-5EEH OPMH | 7,059 | 0 | 75 | 0 | -60 | 0 | -191 | 0 | 6,883 | 0.0 | |
| | MTP-5EEM Physical & Sensory Disabilities | 13,897 | 0 | 120 | 0 | -21 | 0 | -610 | 265 | 13,651 | 0.0 | |
| | MTP-5EES Learning & Disability | 29,789 | 0 | 350 | 26 | -128 | -1,010 | 0 | 0 | 29,027 | 0.0 | |
| | MTP-5EL Culture & Learning | 8,902 | 0 | 144 | -82 | -11 | -92 | -10 | 50 | 8,901 | -1.6 | |
| CAB1 Cabinet - Adults and Families Total | | 116,812 | 0 | 1,303 | -71 | -584 | -2,073 | -2,204 | 1,245 | 114,429 | -4.6 | |
| CAB2 Cabinet - Children & Young People | MTP-5CAA LA Achievement & Learning | 14,397 | 0 | 174 | 110 | -32 | -126 | -97 | 0 | 14,426 | -1.0 | |
| | MTP-5CAC LA Commissioning & Business Improvement | 12,859 | 0 | 200 | 81 | -204 | -25 | -117 | 0 | 12,794 | -2.0 | |
| | MTP-5CAS LA Safeguarding | 29,825 | 0 | 457 | 184 | -1 | -150 | -39 | -63 | 30,213 | -1.5 | |
| | MTP-5CGA DSG Achievement & Learning | 275,739 | 0 | 499 | 3,017 | -6 | 0 | 0 | 0 | 279,249 | 0.0 | |
| | MTP-5CGC DSG Commissioning & Business | 16,424 | 0 | 30 | 126 | 0 | 0 | 0 | 0 | 16,580 | 0.0 | |
| | MTP-5CGG DSG Grant Funding | -294,439 | 0 | 0 | -3,652 | 0 | 0 | 0 | 0 | -298,091 | 0.0 | |
| CAB2 Cabinet - Children & Young People Total | | 54,805 | 0 | 1,360 | -134 | -243 | -301 | -253 | -63 | 55,171 | -4.5 | |
| CAB4 Cabinet - Deputy Leader | CAB4-5HL Localities & Safer Communities | 5,360 | 0 | 47 | 170 | -74 | -6 | -77 | 0 | 5,420 | 0.6 | |
| | CAB4-5HP Planning, Environment & Development | 146 | 0 | 2 | 1 | 0 | 0 | -2 | 0 | 147 | 0.0 | |
| | CAB4-5TL Legal & Democratic | 1,503 | 0 | 10 | -18 | 0 | -12 | 0 | 0 | 1,483 | 0.0 | |
| | CAB4-5VP Policy, Performance & Comms | 903 | 0 | 8 | 8 | -10 | -42 | 0 | 0 | 867 | 0.0 | |
| CAB4 Cabinet - Deputy Leader Total | 7,912 | 0 | 66 | 161 | -84 | -60 | -79 | 0 | 7,917 | 0.6 | | |
| CAB5 Cabinet - Leader | CAB5-5VP Policy, Performance & Comms | 3,218 | 0 | 34 | 22 | 0 | 0 | -1 | 0 | 3,273 | 0.0 | |
| CAB5 Cabinet - Leader Total | | 3,218 | 0 | 34 | 22 | 0 | 0 | -1 | 0 | 3,273 | 0.0 | |
| CAB6 Cabinet - Planning & Environment | CAB6-5HP Planning, Environment & Development | 21,251 | 0 | 53 | 1,735 | -75 | -33 | 0 | 60 | 22,991 | 0.0 | |
| CAB6 Cabinet - Planning & Environment Total | | 21,251 | 0 | 53 | 1,735 | -75 | -33 | 0 | 60 | 22,991 | 0.0 | |
| CAB7 Cabinet - Resources | CAB7-5HL Localities & Safer Communities | 145 | 0 | 2 | 3 | 0 | -6 | 0 | 0 | 144 | 0.0 | |
| | CAB7-5HP Planning, Environment & Development | 5,744 | 0 | 94 | 3 | -1 | -7 | -188 | 0 | 5,644 | 0.0 | |
| | CAB7-5TL Legal & Democratic | 857 | 0 | 5 | 0 | 0 | -15 | -5 | 0 | 842 | 0.0 | |
| | MTP-5TA Customer Contact | 2,162 | 0 | 21 | 0 | 0 | -1 | 0 | -6 | 2,177 | 0.0 | |
| | MTP-5TF Finance & Procurement | 7,258 | 0 | 120 | 88 | -165 | -239 | 0 | 120 | 7,183 | -6.0 | |
| | MTP-5TT Service Transformation | 7,536 | 0 | 107 | 1,553 | -58 | 0 | -266 | 0 | 8,871 | -7.0 | |
| | MTP-5VH Human Resources | 3,118 | 0 | 51 | 33 | -5 | -21 | -100 | 0 | 3,076 | -2.5 | |
| CAB7 Cabinet - Resources Total | | 26,820 | 0 | 400 | 1,680 | -229 | -289 | -559 | 114 | 27,937 | -15.5 | |
| CAB8 Cabinet - Transportation | CAB8-5HH Transport | 25,556 | 0 | 1,194 | -1,339 | -101 | -544 | -485 | -200 | 24,081 | -2.0 | |
| | CAB8-5HP Planning, Environment & Development | 1,187 | 0 | 14 | 14 | -2 | 0 | -13 | 0 | 1,200 | 0.0 | |
| | CAB8-5HX Client Transport | 20,138 | 0 | 671 | 0 | -55 | -70 | -681 | 0 | 20,002 | 0.0 | |
| CAB8 Cabinet - Transportation Total | | 46,881 | 0 | 1,879 | -1,325 | -158 | -614 | -1,179 | -200 | 45,283 | -2.0 | |
| Total Portfolio Net Budget | | 277,699 | 0 | 5,095 | 2,068 | -1,373 | -3,370 | -4,274 | 1,156 | 277,001 | -26.0 | |

| APPENDIX 1b | | | | | | | | | | | 2012-13 | |
|---|--|----------------|--------------------|--------------|-------------------|------------------|--------------------|--------------------|----------------------|----------------|-----------------------|--|
| Portfolio | Service | Base Budget | Budget Adjustments | Inflation | Committed Expend. | Increased Income | Efficiency Savings | Service Reductions | Service Developments | Grand Total | FTE Changes (In Year) | |
| CAB1 Cabinet - Adults and Families | MTP-5EA Commissioning & Service Improvement | 9,791 | 0 | 130 | -4 | 0 | 0 | 0 | 0 | 9,916 | 0.0 | |
| | MTP-5EEA Mental Health | 6,723 | 0 | 110 | 0 | -23 | 0 | 0 | 0 | 6,810 | 0.0 | |
| | MTP-5EEE Older People's Services | 39,454 | 0 | 637 | 989 | -350 | -2,000 | 0 | -50 | 38,680 | 0.0 | |
| | MTP-5EEH OPMH | 6,883 | 0 | 111 | 0 | -60 | 0 | 0 | 0 | 6,933 | 0.0 | |
| | MTP-5EEM Physical & Sensory Disabilities | 13,651 | 0 | 170 | 0 | -206 | 0 | 0 | 0 | 13,614 | 0.0 | |
| | MTP-5EES Learning & Disability | 29,027 | 0 | 523 | -5 | -182 | -1,092 | 0 | 0 | 28,270 | 0.0 | |
| | MTP-5EL Culture & Learning | 8,901 | 0 | 192 | 62 | -20 | -27 | -415 | 50 | 8,742 | -7.4 | |
| CAB1 Cabinet - Adults and Families Total | | 114,429 | 0 | 1,871 | 1,042 | -842 | -3,119 | -415 | 0 | 112,966 | -7.4 | |
| CAB2 Cabinet - Children & Young People | MTP-5CAA LA Achievement & Learning | 14,426 | 0 | 245 | 110 | -37 | -18 | -364 | 0 | 14,361 | -4.0 | |
| | MTP-5CAC LA Commissioning & Business Improvement | 12,794 | 0 | 228 | 81 | -86 | -53 | -25 | 0 | 12,939 | 0.0 | |
| | MTP-5CAS LA Safeguarding | 30,213 | 0 | 536 | 184 | -1 | 0 | -12 | -205 | 30,714 | 0.0 | |
| | MTP-5CGA DSG Achievement & Learning | 279,249 | 0 | 533 | 3,177 | -10 | 0 | 0 | 0 | 282,948 | 0.0 | |
| | MTP-5CGC DSG Commissioning & Business | 16,580 | 0 | 34 | 133 | 0 | 0 | 0 | 0 | 16,747 | 0.0 | |
| | MTP-5CGG DSG Grant Funding | -298,091 | 0 | 0 | -3,845 | 0 | 0 | 0 | 0 | -301,936 | 0.0 | |
| CAB2 Cabinet - Children & Young People Total | | 55,171 | 0 | 1,575 | -160 | -134 | -71 | -401 | -205 | 55,774 | -4.0 | |
| CAB4 Cabinet - Deputy Leader | CAB4-5HL Localities & Safer Communities | 5,420 | 0 | 62 | 45 | 1 | -43 | -83 | 0 | 5,402 | -1.1 | |
| | CAB4-5HP Planning, Environment & Development | 147 | 0 | 2 | 1 | 0 | 0 | -3 | 0 | 147 | 0.0 | |
| | CAB4-5TL Legal & Democratic | 1,483 | 0 | 15 | 0 | 0 | 0 | 0 | 0 | 1,498 | 0.0 | |
| | CAB4-5VP Policy, Performance & Comms | 867 | 0 | 11 | 0 | 0 | -4 | 0 | 0 | 873 | 0.0 | |
| CAB4 Cabinet - Deputy Leader Total | 7,917 | 0 | 90 | 46 | 1 | -47 | -86 | 0 | 7,920 | -1.1 | | |
| CAB5 Cabinet - Leader | CAB5-5VP Policy, Performance & Comms | 3,273 | 0 | 48 | 0 | 0 | 0 | -8 | 0 | 3,313 | 0.0 | |
| CAB5 Cabinet - Leader Total | | 3,273 | 0 | 48 | 0 | 0 | 0 | -8 | 0 | 3,313 | 0.0 | |
| CAB6 Cabinet - Planning & Environment | CAB6-5HP Planning, Environment & Development | 22,991 | 0 | 73 | 1,929 | -90 | -111 | -96 | 250 | 24,945 | 0.0 | |
| CAB6 Cabinet - Planning & Environment Total | | 22,991 | 0 | 73 | 1,929 | -90 | -111 | -96 | 250 | 24,945 | 0.0 | |
| CAB7 Cabinet - Resources | CAB7-5HL Localities & Safer Communities | 144 | 0 | 2 | 0 | 0 | 0 | -7 | 0 | 140 | -0.2 | |
| | CAB7-5HP Planning, Environment & Development | 5,644 | 0 | 114 | -13 | 0 | -2 | -171 | 0 | 5,573 | 0.0 | |
| | CAB7-5TL Legal & Democratic | 842 | 0 | 8 | 0 | 0 | -1 | -7 | 0 | 843 | 0.0 | |
| | MTP-5TA Customer Contact | 2,177 | 0 | 31 | 0 | 0 | -8 | 0 | 0 | 2,200 | 0.0 | |
| | MTP-5TF Finance & Procurement | 7,183 | 0 | 163 | 88 | 76 | -82 | 0 | -120 | 7,308 | -2.7 | |
| | MTP-5TT Service Transformation | 8,871 | 0 | 122 | -2,497 | -47 | 0 | -590 | 0 | 5,860 | -1.5 | |
| | MTP-5VH Human Resources | 3,076 | 0 | 69 | 33 | -8 | 0 | -34 | 0 | 3,136 | -1.0 | |
| CAB7 Cabinet - Resources Total | | 27,937 | 0 | 510 | -2,389 | 22 | -93 | -809 | -120 | 25,058 | -5.4 | |
| CAB8 Cabinet - Transportation | CAB8-5HH Transport | 24,081 | 0 | 1,293 | 84 | -98 | -383 | 0 | 0 | 24,977 | 0.0 | |
| | CAB8-5HP Planning, Environment & Development | 1,200 | 0 | 18 | 9 | -1 | 0 | -9 | 0 | 1,216 | 0.0 | |
| | CAB8-5HX Client Transport | 20,002 | 0 | 695 | 50 | -57 | 0 | -795 | 0 | 19,896 | 0.0 | |
| CAB8 Cabinet - Transportation Total | | 45,283 | 0 | 2,005 | 143 | -156 | -383 | -804 | 0 | 46,089 | 0.0 | |
| Total Portfolio Net Budget | | 277,001 | 0 | 6,173 | 611 | -1,200 | -3,824 | -2,619 | -75 | 276,066 | -17.9 | |

| APPENDIX 1b | | | | | | | | | | | 2013-14 | |
|---|--|----------------|--------------------|--------------|-------------------|------------------|--------------------|--------------------|----------------------|----------------|-----------------------|--|
| Portfolio | Service | Base Budget | Budget Adjustments | Inflation | Committed Expend. | Increased Income | Efficiency Savings | Service Reductions | Service Developments | Grand Total | FTE Changes (In Year) | |
| CAB1 Cabinet - Adults and Families | MTP-5EA Commissioning & Service Improvement | 9,916 | 0 | 134 | -3 | -1 | 0 | 0 | 0 | 10,046 | 0.0 | |
| | MTP-5EEA Mental Health | 6,810 | 0 | 132 | -1 | -29 | 0 | 0 | 0 | 6,912 | 0.0 | |
| | MTP-5EEE Older People's Services | 38,680 | 0 | 796 | 988 | -356 | -1,000 | 0 | -50 | 39,057 | 0.0 | |
| | MTP-5EEH OPMH | 6,933 | 0 | 143 | 0 | -63 | 0 | 0 | 0 | 7,013 | 0.0 | |
| | MTP-5EEM Physical & Sensory Disabilities | 13,614 | 0 | 215 | 1 | -27 | 0 | 0 | 0 | 13,803 | 0.0 | |
| | MTP-5EES Learning & Disability | 28,270 | 0 | 659 | -5 | -238 | -621 | 0 | 0 | 28,065 | 0.0 | |
| | MTP-5EL Culture & Learning | 8,742 | 0 | 195 | -9 | -44 | 2 | -15 | 50 | 8,921 | -0.1 | |
| CAB1 Cabinet - Adults and Families Total | | 112,966 | 0 | 2,273 | 971 | -758 | -1,619 | -15 | 0 | 113,818 | -0.1 | |
| CAB2 Cabinet - Children & Young People | MTP-5CAA LA Achievement & Learning | 14,361 | 0 | 249 | 110 | -22 | 0 | -112 | 0 | 14,586 | 0.5 | |
| | MTP-5CAC LA Commissioning & Business Improvement | 12,939 | 0 | 232 | 81 | -112 | -53 | -25 | 0 | 13,063 | 0.0 | |
| | MTP-5CAS LA Safeguarding | 30,714 | 0 | 549 | 184 | -2 | 0 | 0 | -205 | 31,241 | 0.0 | |
| | MTP-5CGA DSG Achievement & Learning | 282,948 | 0 | 545 | 3,219 | -14 | 0 | 0 | 0 | 286,698 | 0.0 | |
| | MTP-5CGC DSG Commissioning & Business | 16,747 | 0 | 34 | 135 | 0 | 0 | 0 | 0 | 16,916 | 0.0 | |
| | MTP-5CGG DSG Grant Funding | -301,936 | 0 | 0 | -3,898 | 0 | 0 | 0 | 0 | -305,834 | 0.0 | |
| CAB2 Cabinet - Children & Young People Total | | 55,774 | 0 | 1,609 | -169 | -150 | -53 | -137 | -205 | 56,670 | 0.5 | |
| CAB4 Cabinet - Deputy Leader | CAB4-5HL Localities & Safer Communities | 5,402 | 0 | 63 | 45 | -1 | -10 | -33 | 0 | 5,467 | -0.9 | |
| | CAB4-5HP Planning, Environment & Development | 147 | 0 | 2 | 1 | 0 | 0 | -2 | 0 | 148 | 0.0 | |
| | CAB4-5TL Legal & Democratic | 1,498 | 0 | 15 | 0 | 0 | 0 | 0 | 0 | 1,513 | 0.0 | |
| | CAB4-5VP Policy, Performance & Comms | 873 | 0 | 11 | 0 | -1 | -5 | 0 | 0 | 878 | 0.0 | |
| CAB4 Cabinet - Deputy Leader Total | 7,920 | 0 | 91 | 46 | -1 | -15 | -35 | 0 | 8,006 | -0.9 | | |
| CAB5 Cabinet - Leader | CAB5-5VP Policy, Performance & Comms | 3,313 | 0 | 49 | 0 | 0 | 0 | -5 | 0 | 3,357 | 0.0 | |
| CAB5 Cabinet - Leader Total | | 3,313 | 0 | 49 | 0 | 0 | 0 | -5 | 0 | 3,357 | 0.0 | |
| CAB6 Cabinet - Planning & Environment | CAB6-5HP Planning, Environment & Development | 24,945 | 0 | 74 | 1,381 | -43 | -32 | -272 | 0 | 26,054 | 0.0 | |
| CAB6 Cabinet - Planning & Environment Total | | 24,945 | 0 | 74 | 1,381 | -43 | -32 | -272 | 0 | 26,054 | 0.0 | |
| CAB7 Cabinet - Resources | CAB7-5HL Localities & Safer Communities | 140 | 0 | 2 | 0 | 0 | 0 | 0 | 0 | 142 | 0.0 | |
| | CAB7-5HP Planning, Environment & Development | 5,573 | 0 | 116 | -13 | 2 | 0 | -3 | 0 | 5,674 | 0.0 | |
| | CAB7-5TL Legal & Democratic | 843 | 0 | 12 | 0 | 0 | 0 | 0 | 0 | 854 | 0.0 | |
| | MTP-5TA Customer Contact | 2,200 | 0 | 31 | 0 | 0 | -5 | 0 | 0 | 2,226 | 0.0 | |
| | MTP-5TF Finance & Procurement | 7,308 | 0 | 165 | 88 | -65 | -32 | -49 | 0 | 7,416 | -1.0 | |
| | MTP-5TT Service Transformation | 5,860 | 0 | 124 | 102 | -48 | 0 | -89 | 0 | 5,950 | -2.0 | |
| | MTP-5VH Human Resources | 3,136 | 0 | 70 | 33 | -11 | 0 | -34 | 0 | 3,194 | -1.0 | |
| CAB7 Cabinet - Resources Total | | 25,058 | 0 | 522 | 210 | -122 | -37 | -175 | 0 | 25,456 | -4.0 | |
| CAB8 Cabinet - Transportation | CAB8-5HH Transport | 24,977 | 0 | 1,357 | 84 | -112 | -33 | 0 | 0 | 26,273 | 0.0 | |
| | CAB8-5HP Planning, Environment & Development | 1,216 | 0 | 18 | 10 | -1 | 0 | -8 | 0 | 1,235 | 0.0 | |
| | CAB8-5HX Client Transport | 19,896 | 0 | 716 | 0 | -59 | 0 | -703 | 0 | 19,850 | 0.0 | |
| CAB8 Cabinet - Transportation Total | | 46,089 | 0 | 2,091 | 94 | -172 | -33 | -711 | 0 | 47,358 | 0.0 | |
| Total Portfolio Net Budget | | 276,066 | 0 | 6,709 | 2,533 | -1,246 | -1,789 | -1,350 | -205 | 280,718 | -4.5 | |

Portfolio Cabinet - Deputy Leader

| Service | MTP Reason Code | Activity | Explanation | Data | | | |
|--|------------------------------|-----------------------------|---|----------------------|----------------------|----------------------|----------------------|
| | | | | Sum of 10-11 Revenue | Sum of 11-12 Revenue | Sum of 12-13 Revenue | Sum of 13-14 Revenue |
| CAB4-5HL Localities & Safer Communities | 0 Base Budget | | | 5,825 | 5,360 | 5,420 | 5,402 |
| CAB4-5HL Localities & Safer Communities | 1 Budget Adjustments | | | -300 | 0 | 0 | 0 |
| CAB4-5HL Localities & Safer Communities | 2 Inflation | | | 11 | 47 | 62 | 63 |
| CAB4-5HL Localities & Safer Communities | 3 Committed Expend. | | | -34 | 170 | 45 | 45 |
| CAB4-5HL Localities & Safer Communities | 4 Increased Income | MTP-7HLLL Locality Services | Contribution from external partners It is assumed that by year 3 partners (DCs) will be contributing to Locality Working equivalent to 2 R7 co-ordination staff (existing staff cost to be covered). Negotiations will occur in year 1&2. | 0 | -74 | 0 | 0 |
| Safer Communities | 4 Increased Income Total | | | -6 | -74 | 1 | -1 |
| CAB4-5HL Localities & Safer Communities | 6 Service Reductions | MTP-7HLLL Locality Services | Reduction in Area Co-ordinator staffing and associated activity cost -2 fte cut in local area co-ordinators | -64 | 0 | -67 | 0 |
| CAB4-5HL Localities & Safer Communities | 6 Service Reductions Total | | | -167 | -77 | -83 | -33 |
| CAB4-5HL Localities & Safer Communities | 7 Service Developments | | | 40 | 0 | 0 | 0 |
| CAB4-5HL Localities & Safer Communities | 7 Service Developments Total | | | 40 | 0 | 0 | 0 |
| CAB4-5HL Localities & Safer Communities Total | | | | 5,360 | 5,420 | 5,402 | 5,467 |
| CAB4-5HP Planning, Environment & Development | 0 Base Budget | | | 104 | 146 | 147 | 147 |
| CAB4-5HP Planning, Environment & Development | 1 Budget Adjustments | | | 35 | 0 | 0 | 0 |
| CAB4-5HP Planning, Environment & Development | 2 Inflation | | | 0 | 2 | 2 | 2 |
| CAB4-5HP Planning, Environment & Development | 3 Committed Expend. | | | 7 | 1 | 1 | 1 |
| CAB4-5HP Planning, Environment & Development | 6 Service Reductions | | | | -2 | -3 | -2 |
| CAB4-5HP Planning, Environment & Development Total | | | | 146 | 147 | 147 | 148 |

Portfolio Cabinet - Deputy Leader

| Service | MTP Reason Code | Activity | Explanation | Data | | | |
|---|----------------------------|--------------------------|-------------|----------------------|----------------------|----------------------|----------------------|
| | | | | Sum of 10-11 Revenue | Sum of 11-12 Revenue | Sum of 12-13 Revenue | Sum of 13-14 Revenue |
| CAB4-5TL Legal & Democratic | 0 Base Budget | | | 1,449 | 1,503 | 1,483 | 1,498 |
| CAB4-5TL Legal & Democratic | 1 Budget Adjustments | | | 0 | 0 | 0 | 0 |
| CAB4-5TL Legal & Democratic | 2 Inflation | | | 2 | 10 | 15 | 15 |
| CAB4-5TL Legal & Democratic | 3 Committed Expend. | | | 52 | -18 | 0 | 0 |
| CAB4-5TL Legal & Democratic | 5 Efficiency Savings Total | | | 0 | -12 | 0 | 0 |
| CAB4-5TL Legal & Democratic | 6 Service Reductions Total | | | 0 | 0 | 0 | 0 |
| CAB4-5TL Legal & Democratic Total | | | | 1,503 | 1,483 | 1,498 | 1,513 |
| CAB4-5VP Policy, Performance & Comms | 0 Base Budget | | | 1,486 | 903 | 867 | 873 |
| CAB4-5VP Policy, Performance & Comms | 1 Budget Adjustments | | | -459 | 0 | 0 | 0 |
| CAB4-5VP Policy, Performance & Comms | 2 Inflation | | | 0 | 8 | 11 | 11 |
| CAB4-5VP Policy, Performance & Comms | 3 Committed Expend. | | | 8 | 8 | 0 | 0 |
| CAB4-5VP Policy, Performance & Comms | 4 Increased Income Total | | | -9 | -10 | 0 | -1 |
| CAB4-5VP Policy, Performance & Comms | 5 Efficiency Savings Total | | | -58 | -42 | -4 | -5 |
| CAB4-5VP Policy, Performance & Comms | 6 Service Reductions | MTP-7VPCC Communications | County Show | -65 | | | |
| CAB4-5VP Policy, Performance & Comms | 6 Service Reductions Total | | | -65 | | | |
| CAB4-5VP Policy, Performance & Comms Total | | | | 903 | 867 | 873 | 878 |
| Grand Total | | | | 7,912 | 7,917 | 7,920 | 8,006 |